# **TOP TRAINING FOR 2017**

TOP TRAINING PROGRAMMES AS IN-HOUSE (CUSTOMISED ACCORDING TO YOUR ORGANISATION'S BUSINESS MODEL) OR PUBLIC COURSES

FOR • BOARD & EXECUTIVE MANAGEMENT • SOEs • PUBLIC ENTERPRISES • BANKS • MUNICIPALITIES • PRIVATE SECTOR

# NEW BOARD INDUCTION AND DIRECTORS SKILLS AUDIT 3 DAY MASTERCLASS

- Corporate Governance Board Composition
- Roles, Responsibilities, Rights, Risks, Rewards
  - Skills of the Director

# ENTERPRISE RISK MANAGEMENT BEST PRACTICES 3 DAY MASTERCLASS

- Risk Governance
   Risk Assessment
   Risk Rating
   Risk Profile
   Risk Controls
   Risk Reporting
- Risk Register Risk Committees Risk Champions

# PROCUREMENT AND TENDERING BEST PRACTICES 3 DAY MASTERCLASS

- Supplier Evaluation and Rating Procurement
   Procedures Controls Tender Risk Management
   Tender Procedures and Evaluation
  - INTEGRATED DUE DILIGENCE 3 DAY MASTERCLASS
- Integrated Due Diligence Investigation
   Legal
   Technology
   Operations
   Commercial
   IP
   Finance
   Marketing
   HR
   Performance Management
   Risk Assessment, Identification
   Management

### BOARD COMMITTEES 3 DAY MASTERCLASS

 Shareholders versus Board Committees • Audit Committee • Risk Committee • Human Resources Committee • Strategic & Transformation Committee
 Social and Ethics Committee • Executive Committee

# ROOT CAUSE ANALYSIS (RCA) & PROBLEM SOLVING 3 DAY MASTERCLASS

Symptom versus Cause • Getting to the 'Root' of the Problems • 5 Step Process in RCA • Analysing Failures & Mistakes • Failure Prediction • Quality Management
 •Processes & Tools for RCA • Cause Mapping • Problem Solving Dashboard • Root Cause Analysis Maturity Test

#### POLICIES, PROCEDURES & CONTROLS 2 DAY MASTERCLASS

- Policy v Procedure Processes & Systems Organisational Structure • Business Model • Internal Controls • Procurement, Operations, Finance, Marketing, ICT, Human Capital
   • Performance Management • Policy Review Meeting • Policies, Procedures and Controls Maturity Test • Formulating
- Your Organisation's Policies and Procedures Manual

#### STRATEGIC PLANNING 3 DAY MASTERCLASS

- Strategic Statement Strategic Leadership
   Vision Mission Goals Objectives
- KRAs and KPIs Strategic Business Model
- Analysing Past, Present & Future SWOT Analysis

### FINANCIAL ADMINISTRATION 3 DAY MASTERCLASS

 Cost Control • Expense Management • Revenue Generation • Budgetary Control • Asset Management
 • CAPEX Management • Credit & Debtors Management • Reporting • Balanced Scorecard • Performance Contracts

# PERFORMANCE MANAGEMENT FOR EXECUTIVES, MANAGEMENT & SUPERVISORS 3 DAY MASTERCLASS

• Strategic Leadership & Management • Ethical Leadership • Role of the CEO • The C-Team • Performance Contracts • Performance Reporting • Operating Budget • Daily Controls • Risk Management Commitments & Objectives (Activity Plan) • Balanced Scorecard

# KING IV & CORPORATE GOVERNANCE BEST PRACTICES 2 DAY MASTERCLASS

- Corporate Governance Best Practices King III v King IV Corporate Governance Framework • Codes of Conduct
- 17 Principles of King IV Enhanced Features of King IV
- Corporate Governance Maturity Test Developing a King IV Scorecard for Your Organisation

BOARD OF DIRECTORS PERFORMANCE
APPRAISAL & EVALUATION
1 DAY HIGH-LEVEL WORKSHOP

EXECUTIVE MANAGEMENT PERFORMANCE
APPRAISAL & EVALUATION
1 DAY HIGH-LEVEL WORKSHOP

A detailed agenda for any of the above training programmes can be provided to you upon request. We will also forward you the profile of the trainer and the relevant testimonials. Any of the above training programmes can be conducted as in-house workshops or a public workshops. The agendas can be customised according to your business model and requirements.

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